FINANCIAL HIGHLIGHTS

(In millions, except for per share amounts) Year-end	2021	2020	% B/(W) change
Company sales	\$ 2,106	\$ 1,810	16
Franchise and property revenues	2,900	2,510	16
Franchise contributions for advertising and other services	1,578	1,332	18
Total revenues	\$ 6,584	\$ 5,652	16
Operating Profit	\$ 2,139	\$ 1,503	42
Net Income	\$ 1,575	\$ 904	74
Reported Diluted Earnings Per Common Share	\$ 5.21	\$ 2.94	77
Special Items Diluted Earnings Per Common Share (a)	.75	(0.68)	NM
Diluted Earnings Per Common Share before Special Items (a)	\$ 4.46	\$ 3.62	23
Net Cash Provided by Operating Activities	\$ 1,706	\$ 1,305	31

⁽a) See our 2021 Form 10-K for further discussion of Special Items